

# **ALABASTER CITY SCHOOLS**

# STRATEGIC PLAN

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"Champions of our future"

#### **MISSION**

Preparing students for their future

#### **VISION**

To partner with families and the community to inspire and prepare graduates to be responsible and productive champions of their future

#### **BELIEFS**

- Our schools are safe, caring learning communities engaged in continuous improvement, committed to the pursuit of excellence, and dedicated to the success of each student.
- Our employees are qualified, dedicated, innovative, student-centered, and engaged in continued learning.
- Our schools provide quality instructional programs, enriching extracurricular experiences, and a wide variety of opportunities for students to explore their interests, expand their dreams, and develop their talents.
- Our schools partner with families, business, industry, post-secondary institutions, community agencies, and government to create
  and sustain outstanding facilities, technology, learning resources, and experiences to maximize student achievement.
- Our schools embrace diversity, promote respectful relationships, and have high expectations and performance standards for all students and adults.
- Our schools value integrity, open communication, shared responsibility, innovation, and accountability.

### **STUDENT OUTCOMES**

# **Strategic Objective**

Maintain a variety of adaptable learning experiences that meet the needs of all students to equip them with the skills to be college and career ready.

#### **Critical Initiatives**

- Offer engaging student learning experiences across all schools to match student interests and aptitude.
- Develop life skills, such as critical thinking, communicating, and collaborating, and leadership.
- Enrich learning experiences with current and appropriate technology, tools, and resources.
- 1.4. Provide personal growth opportunities to develop character traits such as perseverance, self-motivation, initiative, and resiliency.

#### **Key Performance Indicators**

Teacher observation/walk-throughs/ evaluation; lesson plans; student/parent/community surveys; discipline referrals; student recognition/celebrations

#### STAKEHOLDER SATISFACTION

# **Strategic Objective**

Lead the way in fostering engaged stakeholders that are actively involved in promoting student success.

#### **Critical Initiatives**

- Maintain opportunities for parental and community involvement.
- 2.2. Strengthen and build partnerships with new and existing business, civic organizations, and agencies.
- Maintain positive community advocacy and support for students.
- 2.4. Maintain communication pathways among all stakeholders.

#### **Key Performance Indicators**

Surveys; sign-in sheets; number of business partnerships; meeting agendas; number of communications distributed; INow logs/records; parent/school call data/phone log

### **EMPLOYEE DEVELOPMENT**

### **Strategic Objective**

Lead the way in recruiting, hiring, growing, and retaining qualified personnel who continually improve practices in order to meet all student needs.

#### **Critical Initiatives**

- Provide relevant and ongoing professional learning opportunities for all personnel.
- 3.2. Cultivate leadership skills and foster opportunities for all personnel to have a positive impact on students.
- Maintain best practices in recruiting, hiring, growing, and retaining personnel.
- 3.4. Provide routine accountability practices to ensure rigorous academic expectations and that student needs are being met.

#### **Key Performance Indicators**

Number/type of PD opportunities; number of: career fairs, university partnerships, teacher memberships in educational organizations, NBCTs; surveys; onboarding /hiring/training procedures/practices; evaluations/observations; teacher mentoring program; THS education academy student observations/job shadowing activities

# **FISCAL SUSTAINABILITY**

# **Strategic Objective**

Maintain the prudent use of funds to meet student and system needs.

#### **Critical Initiatives**

- 4.1. Maintain one month's operating reserve.
- 4.2. Continue to provide current and relevant technology resources.
- 4.3. Continue to provide adequate and safe facilities.
- 4.4. Be proactive with revenues and expenditures by implementing processes and controls to maximize operational efficiency and effectiveness.

#### **Key Performance Indicators**

Budget/budget review; audit; technology resources purchases; facility enhancements

#### **SUPPORT SYSTEMS**

**Strategic Objective** 

Maintain comprehensive student support systems which develop the whole child.

### **Critical Initiatives**

- 5.1. Enhance/maintain student safety by providing training, programs, community partnerships, and adequate facilities.
- Foster a supportive learning environment where students feel safe, valued, and connected.
- Maintain transitional support across all grades, between schools, and from school to life.
- 5.4. Maintain healthy practices and community partnerships to support a well-balanced life.
- 5.5. Cultivate opportunities for students to lead, engage, and serve the community.

#### **Key Performance Indicators**

Mental health services provided; PD opportunities offered; safety plans; SIR records; surveys; transition activities; peer helper programs; teacher/student mentors; school counseling activities; community partnerships

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